

TRANSMISSION OPPORTUNITIES, CHALLENGES & WAY FORWARD

Confederation of Indian Industry

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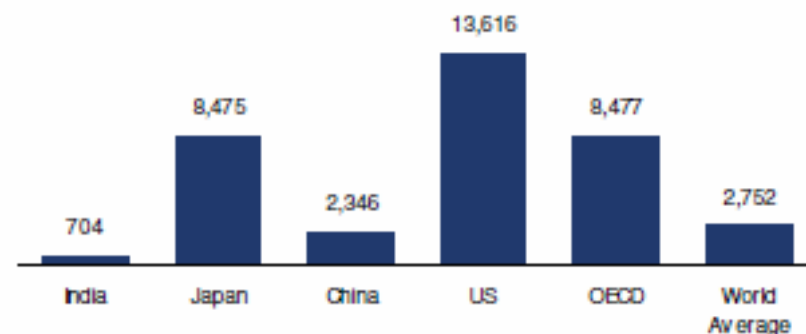
Power Sector : Demand Drivers



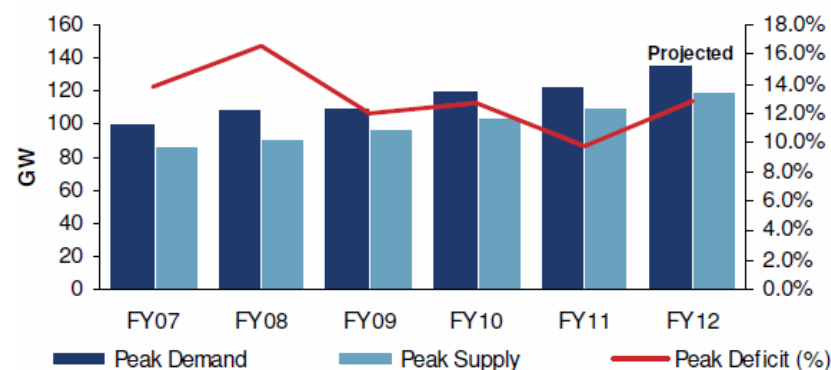
Demand far outstrips supply

- **Low demand base:** Per capita consumption at 704kwhr, less than 30% of the global average.
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- **High deficits:** Peak deficits have remained high between 10% and 14% over the last five years.
- **Economic growth to boost demand:** To sustain a GDP growth trajectory of 8-9% power sector needs to grow at least 8.1% per annum .
- **Supply side:** The planned capacity addition of 76 GW in 12th Plan i.e. 1.5 times of the capacity addition during 11th plan.

Per Capita Consumption in India Remains Low (kWh)¹



Significant Supply is Needed to Bridge the Imbalance

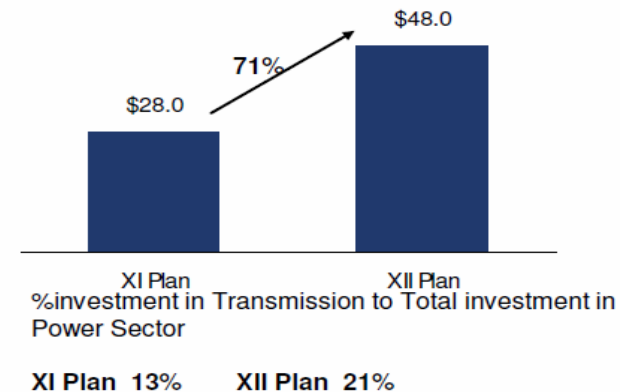


Source – PGCIL, India

Transmission Sector: 12TH Plan

- New Transmission Schemes Planned for 12th Plan Period - 119,000 – 126,000 ckm
- Increase in Transmission Sector investment by 71% during the 12th plan with an increase in the share of Power Sector investment from 13% to 21%.
- Huge Investment projection in 12th plan - Rs 1,80,000 Cr
 - Central - Rs 1,00,000 Cr, State - Rs. 55,000 Cr & Private - Rs. 25,000 Cr.
 - Inter-State (incl. Pvt) □ 125,000 crore & Intra-State □ 55,000 crore
- Inter-Regional Transmission Capacity Programme up to 12th Plan of 75GW and country wide synchronous Grid by 2014.
- Thrust on 765kV and HVDC Transmission System in the 12th Plan / 13th Plan Period. Approx 27% of new line addition at these voltage level as against of 10% in 11th plan.
- Development of 1200kV transmission system

Driving Investment in Transmission Sector (US\$ bn)



Source – PGCIL, India

Transmission lines additions (in circuit KMs)		
Type	11th actual	12th plan
HVDC Lines	3,560	4000-6000
765 kV	3,546	25000-30000
400 kV	37,645	50,000
220 kV	25,535	40,000
Total	70,286	119000-126000

Source : CEA Monthly Report, India

PGCIL : 12TH Plan



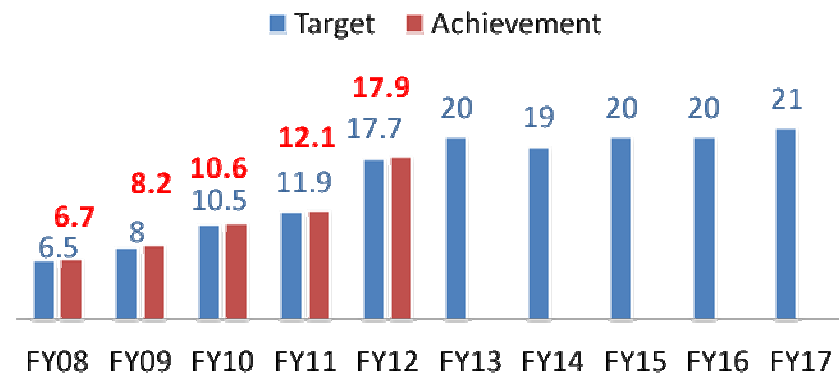
- PGCIL 12th plan capex outlay of Rs. 100,000 crs with share of 57% in total Transmission spend as against 39% in the 11th plan.
- Investment Approvals received for Schemes worth Rs.84,000 cr. , Contracts awarded for Rs.70,000 cr.
- Funds tied up for 22,000 cr debt requirement out of total projected 70,000 cr debt.
- Discussion underway with State Govts. to develop Intra State Transmission for Bihar, Odisha, Chhattisgarh, Manipur, UP, MP, Tamil Nadu, Karantaka
- PGCIL appointed Implementation & Supervision consultant for 6 states of NER with project cost 8400 Crs.
- High Focus on projects under TBCB projects, Successfully secured two projects floated after National Tariff regulation.

PGCIL Capex Plan - 12th plan

Project/ Schemes	Capex	
	(Rs Cr.)	(\$ bn)
Central Sector	20,000	3.9
Generation		
UMPP	14,000	2.8
IPP	55,000	10.8
Grid Strengthening	11,000	19.7
Total	100,000	37.2

Source : PGCIL, India

PGCIL Capex Targets/Achievement (in '000 cr)



Transmission: Upcoming Opportunities



Upcoming Business opportunity

- Green Energy Corridors - Grid Integration of Renewable Energy
42,000 cr investment in transmission for 40 GW
Planning intra state/ inter state transmission requirement and mechanism for forecasting generation & Demand side management .
 - Intra State TS Strengthening – 20000 cr
 - Inter State TS strengthening - 22000 ct
- Transnational Interconnections – Towards SAARC GRID**
Development of cross border interconnection with Neighboring countries.
Steps have been initiated to establish New transmission links with Bangladesh, Nepal , Bhutan & Indo –Sri Lanka under sea link
- Private Investment**
Investment Planned during 12th Plan Rs 25,000 cr. through IPTC route as against Rs 20,000 crs in 11th plan mostly through JV and partly through IPTC.
- Major intra state grid strengthening and capacity enhancement expected from various states through BOO and EPC route.

Sector Capacities & capabilities



- **Contractors** – Globally 6 out of the leading 10 EPC contractors are from India with global presence and capability to work at 765 KV and above level.
- **Tower Manufacturing capacity** – Existing capacity of more than 2mn MT and capacity enhancement underway by many players to meet future demand.
- **Design Capability** – Extensive experience of designing the system at 765 kV D/C & 1200 kV S/C, PGCIL providing consultancy to various utilities globally.
- **Tower Testing Capability** - Testing facilities available at more than 10 locations capable of Testing tower up to 1200 kV level and is recognized world over and covers max. operating voltage level available globally.
- **Project execution experience** – proven capabilities of executing project in diverse terrain both within and outside India using advance construction technologies. Advanced project management practices being adopted globally for planning and execution.

Challenges & Way Forward



- Right of Way has become perennial problem across states leading to inordinate delays in Project Implementation. Requires policy reform under applicable Indian Telegraph Act, 1885.
- Forest clearances: Project being cross country forest is unavoidable. However being least/ no impact work regulation needs be relaxed and norms regarding tower heights and design can be considered for faster clearances.
- Encourage use of Modern Construction Technologies, with emphasis on greater mechanization to reduce time and cost for construction.
- Skilled Manpower : Efficient inflow of right skills and manpower. Greater industry participation required in opening/Adopting ITI and training institutes.
- Encourage use of Modern project management tools followed by timely monitoring and corrective actions to avoid delays and consequential losses.

Challenges: Private Developers



- Delay in finalisation of New Schemes due to changes in tariff regulations, bidding norms and generation project delay impacting sector attractiveness and low visibility of project pipeline.
- Large number of clearances, no integrated processing leading to delays, reduction in revenue earning period, and cost uncertainty.
 - BPC role needs to be redefined and mechanism needs to be established for providing single window clearances inclusive of License, tariff adoption, Section 164 clearance and land acquisition for sub-station.
- Reducing the bid cycle time and associated cost overrun due to delays which are beyond bidder's control .
- Encourage adoption of innovation, cost efficient latest technologies available globally .
- Allow certain risk such as commodity, currency to be pass through thereby eliminate speculation and encourage sustainable & fair Tariff.
- Improve project bankability and create funding opportunities.

Challenges : EPC Contracts

- Complexity and magnitude of work needs to define project completion period.
- Non standard and outdated specifications being followed by many State utilities.
- No Mechanism to address the contractual issues arising during the currency of the contract and often handled in arbitrary and high handed manner.
- Adopt Modern Project management practices in planning and monitoring for smooth project Execution.
- Route shall be finalized before award through dedicated office and timely applying for various environmental and forest clearances to curtail project Delays.
- Completion of Engineering and design before award of project .
- No time frame for commercial closure of contracts after the project is commissioned, leading to huge cost to the contractors.

EPC Contracts: Suggestions



- Revision of bidding framework/evaluation criteria on capability and performance
- Develop Specifications to encourage :
 - Technology usage
 - Incentive for faster execution
 - Safety compliance
 - Mechanization
- Contract Conditions to be relooked to address Contractual risk sharing framework on fair and equitable basis as in case of most International contracts.
- Just & Fair Compensation for Delays by the owner.
- Easier and quicker contract closure, should be a contract milestone.
- Delayed payment compensation especially in case of State utilities.
- Dispute Resolution mechanism to be more robust and fair.

Key Recommendation of Working Group on Power : 12th Plan (2012-17)



- **Private Sector Participation** – All new transmission schemes in future would be implemented through **competitive bidding process** as far as possible.
- **Right of Way** –
 - To **reserve transmission corridor** in High density populated area like metros and other upcoming urban areas, to meet future demand.
 - **Town planning** for new sub urban area and industrial centres to have provision for laying transmission line should be kept in mind.
 - **Land compensation** for the land occupied by Transmission tower at prevailing market rate. Central Government may issue notification on consultation.
- **Forest Clearance**
 - Exemption/relaxation for obtaining consent of Gram Sabhas,
 - Delegated of powers of Regional MOEF for approval to be enhanced,
 - Expediting Stage II approval after Stage I approval.

Key Recommendation of Working Group on Power : 12th Plan (2012-17)



- Measures to meet Challenges in the Sector
 - **Increase in transmission voltage,**
 - **Up gradation of transmission line,**
 - **High capacity 400 kV multi circuit/ bundle conductor lines,**
 - **Compact towers,**
 - **Increase in current through HTLS conductor**
- Funding through grant for setting up TL for **evacuation of power from Renewable Energy Source (RES)**, to encourage RES rich states.
- **Training infrastructure** has been identified as paramount importance and argued to utilities to invest 0.25% of profit annually for meeting training expenses.

Technology trends

Move to higher voltage

- High Intensity (MW/m) transmission corridor by increasing
- 800 kV HVDC and 765 kV DC high capacity corridors under execution
- Development of 1200 kV transmission system for future demand

Increase in Current Carrying Capacity

- Multi Conductor Bundle Line
 - 400 kV, 765 kV, 800 kV, 1200 kV
- High Temperature Low Sag (HTLS) Conductors
 - ACSS, ACAR, INVAR, GAP
 - Re-conducting existing line, New lines
 - Enhanced capacity, high corrosion resistance, low loss

Design Improvement

- Compact/ Narrow base towers, Tall towers
- Pole type towers
- Multi circuit towers

| THANK YOU |